HIGHLANDS BUSINESS IMPROVEMENT DISTRICT District Management Corporation Highlands Business Partnership January 1, 2011– December 31, 2011 (12 months)

COMMERCIAL DISTRICT PROGRAM BUDGET	2011 EXPENSES
Visual Improvement. • Beautification • Maintenance • Design • Holiday & Seasonal • Street Banners Special Events Calendar. • Creation of events	
 Marketing & Communications. Ad campaigns Tourism Public Relations Image Building Publish Visitor Guide Maintain and expand website Videos/Commercials 	15,000.00
Economic Development. Business Recruitment/Retention & Redevelopment	. 10,000.00
Administrative Budget Personnel Miscellaneous • Legal • Audit • Insurance • Supplies	
TOTAL Expenses	\$100,000.00

HIGHLANDS BUSINESS IMPROVEMENT DISTRICT District Management Corporation Highlands Business Partnership January 1, 2011 – December 31, 2011 (12 months)

COMMERCIAL DISTRICT PROGRAM BUDGET	2011 Income
Special Events IncomeVendor Fees	75,000.00
 Marketing & Communications Sponsorship Income Barter Goods & Services (approx. \$12k) 	5,000.00
TOTAL Income	\$80,000.00

TOTAL ASSESSMENT INCOME REQUIRED TO OPERATE - \$20,000.00